

March 18, 1987

Dear Jim:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mr. James L. Pollack
President
Pollack Landstrom Associates
4530 West 77th Street
Minneapolis, Minnesota 55435

HHB/SW/WJB/ptf4
HHB-2

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Pollack Landstrom Associates

4530 WEST 77th STREET/MINNEAPOLIS, MINNESOTA 55435

TELEPHONE (612) 835-6933
FAX (612) 835-9230

HHB-2

March 3, 1987

Senator Howard H. Baker, Jr.
THE WHITE HOUSE
1400 Pennsylvania Avenue
Washington, D.C. 20500

Dear Senator Baker:

Congratulations and best wishes on your recent appointment! I am certain you look forward to the challenge that awaits you, and am confident you will rise to the occasion.

Since meeting you last spring and summer at Mayo, during the festivities honoring my Uncle, George M. Eisenberg, I have been anxiously awaiting news regarding your future endeavors.

I had hoped to again regain your acquaintance during my visits to Bal Harbour as I own a winter residence next door to the Sea View, and frequent their facility. On one occasion I did ask Senator Dole if you were down, and unfortunately you were not.

If in fact the news media account of your future is incorrect, and you do plan a Presidential Bid, let me reconfirm my commitment to assist.

Again, my congratulations to you

Warmest personal regards,

James L. Pollack
President

JLP:ka

cc: George M. Eisenberg

Jim

HB

March 18, 1987

Dear Charlie:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mr. Charles W. Hawkins III
Chas. Hawkins Company, Inc.
12th Floor
401 Union Street
Nashville, Tennessee 37219

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Chas. Hawkins Co., Inc.

615 / 256-3189

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401 Union Street
12th Floor
Nashville, Tennessee 37219

HMB-2

March 3, 1987

Mr. Howard H. Baker
Chief of Staff
The White House
1700 Pennsylvania Avenue
Washington, D.C. 20500

Dear Howard:

What a master stroke by our President in selecting the most capable man in the United States to be his Chief of Staff; and for you, how lucky can you be!

I know you feel compassion for a most capable man in Donald Regen but your great skill as a politician will give our President an outstanding final two years of his term.

All of us in Tennessee and around the country give you our full support.

Most Sincerely,

Charles W. Hawkins III

CWH:11

P.S. Please don't give away Nicaragua.

March 18, 1987

Dear Mr. Korman:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mr. Bernard Korman
General Counsel
American Society of Composers,
Authors & Publishers
ASCAP Building
One Lincoln Plaza
New York, New York 10023

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Bernard Korman
GENERAL COUNSEL

(212) 870-7510

March 2, 1987

HHB-2

Hon. Howard H. Baker
Chief of Staff
The White House
Washington, D.C.

Dear Senator Baker:

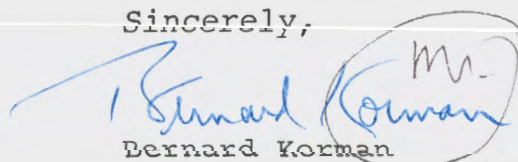
Congratulations on your appointment as Chief of Staff. There must be a dissenting view somewhere in the wilderness, but every opinion I have seen or heard is that the President made the wisest possible move selecting you to be his Chief of Staff.

I wish you all success. Not only the President, but the whole country will, I am sure, benefit from your taking over this most important post at this critical moment.

My only regret is a personal one, that events have overtaken us and, at least for the foreseeable future, I shall not have the pleasure of working with you.

Again, congratulations and every good wish.

Sincerely,


Bernard Korman

BK:h

HB

March 18, 1987

Dear Frank:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mr. Frank H. Mackaman
Executive Director
The Dirksen Congressional Center
Broadway and Fourth Street
Pekin, Illinois 61554

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Howard H. Baker, Jr., Senior Adviser

Merle H. Glick, President
Caterpillar Inc., Retired
Paul Plesko, Vice-President and Treasurer
Pekin Insurance Companies
Joy D. Baker, Vice-President
Washington, D.C.
LaVerne B. Werner, Secretary
Pekin, Illinois

The Dirksen Congressional Center



March 4, 1987

HHB-2

The Honorable Howard H. Baker, Jr.
Chief of Staff
White House
1600 Pennsylvania Avenue
Washington, D.C. 20006

Dear Senator Baker:

Congratulations. You are what the country needs.
Countless people have called The Center to express these
sentiments wholeheartedly.

Sincerely,

Frank H. Mackaman
Executive Director

H

The Everett McKinley Dirksen Congressional Leadership Research Center Broadway and Fourth Street Pekin, Illinois 61554 USA (309) 347-7113

Cynthia Baker
Cable News Network, Inc.

Nina Dancy
Pekin, Illinois

Charles E. Gagnier
AMCORE Bank N.A., Pekin

Lee K. Hinnen
Morton Metalcraft Co.

Leon H. Perley
Illinois Central College

Sally Snyder
Peoria, Illinois

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Picture Week

Enid Woolsey
Delavan, Illinois

Albert C. Bottin
Pekin, Illinois

Roger H. Davidson
Congressional Research Service

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Bethesda, Maryland

Charles O. Jones
University of Virginia

Virginia B. Sams
The Dirksen Center Guild

Theodore L. Sommer
Sommer Bros.
Seed Company

William R. Vogelsang
CILCORP Inc.

March 18, 1987

Dear Chuck:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mr. Charles A. Hamilton
Deputy Director, Strategic Trade
Office of the Under Secretary
of Defense
Washington, D.C. 20301-2000

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OFFICE OF THE UNDER SECRETARY OF DEFENSE

WASHINGTON, D. C. 20301-2000

POLICY

4 MAR 1987

HMB-2

The Honorable Howard Baker
Chief of Staff to the President
The White House
Washington, D. C. 20500

Dear Howard:

As one of your many friends and admirers, I just want to wish you well in your new assignment. We are most fortunate to have you in the service of your country once again.

Since Catherine Bedell's retirement from the International Trade Commission, I have been at Defense in the international economic and strategic trade area. As a result, I've been vitally interested in our trade problems and the competitiveness of U. S. industry and what must be done about it. If I can be helpful to you I'd be proud and happy to assist in anyway I can.

With warmest regards and best wishes.

Sincerely,

Charles A. Hamilton
Deputy Director
Strategic Trade

Chuck

H

March 18, 1987

Dear Ed:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mr. Edgar Crane
President
International Development Consultants
1322 Whitfield Drive
Geneva, Illinois 60134

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IDC INTERNATIONAL
DEVELOPMENT
CONSULTANTS

Edgar Crane, President
1322 Whitfield Drive
Geneva, IL 60134
(312) 232-9138

HB-2
February 27, 1987

Mr. Howard Baker
Chief of Staff
White House
1600 Pennsylvania Ave.
Washington DC 20001

Dear Senator Baker:

Please accept my best wishes in your new responsibilities.


You have a very special opportunity, with the President, to demonstrate to the public that beyond the imagery of patriotism, leadership and congeniality, there can be real direction, substance, competency, and integrity in our government, in our politics.

No small opportunity. No small challenge. But I believe you are up to it. Thank you for helping us all out.

Sincerely,

Ed Crane

HB



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March 18, 1987

Dear Judge Lach:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

The Honorable Waldemar J. Lach
United States Administrative Law Judge
Office of Hearings and Appeals
Department of Health and Human Services
11000 Wilshire Boulevard
Los Angeles, California 90024

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HB-2

The Chambers of Waldemar J. Lach
United States Administrative Law Judge

mm

Mar 3 1987

Dear Senator Baker,

Your highly principled decision to step in to steady the course of government has warmed my heart and that of all Americans.

Your patriotism, unselfish concern and willingness to serve us and your President in this messy situation will not be forgotten.

We all say

THANK YOU!!

Waldemar Lach

P.S. I thought you would like the headline: BAKER TO THE RESCUE!

W

HB

Saturday
February 28, 1987

Final
25 cents
Weather
Fair, warmer/A-2

Vol. CXXI No. 304
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LOS ANGELES HERALD



EXAMINER

KAREEM RISES TO TOP GOLDEN STATE

Cap hits eight straight shots,
season-high 30 points/C-1



Kareem Abdul-Jabbar

NEWS

INFLATION HEADING UP

Trade deficit
swells, too/A-6

Don Regan's final days of desolation



THE WHITE HOUSE

WASHINGTON

February 27, 1987

Dear Mr. President:

I hereby resign as Chief of Staff to the President of the
United States.

Respectfully yours,

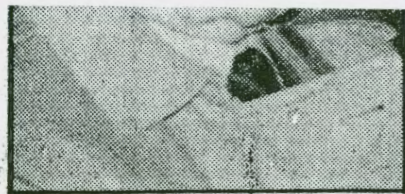
Donald T. Regan
Chief of Staff to the
President of the United States



Associated Press

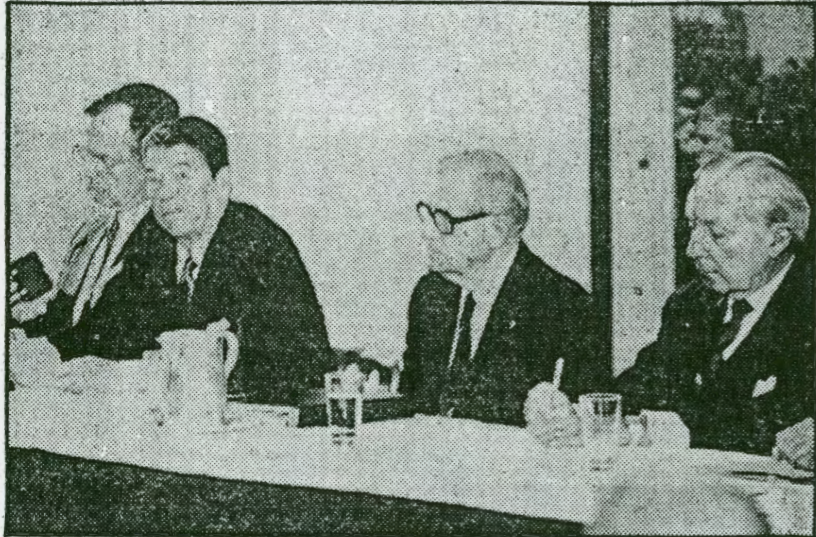
Howard Baker meets the press as new
White House chief of staff after release

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DRIVEN OUT: Don Regan arrives at White House for what would be last day on the job. He submitted resignation and left.

HEADACHES: President's chief of staff closes eyes during Wednesday speech by his boss to a group of business leaders.



EX-RIGHT-HAND MAN: Instead of customary seat next to Reagan, Regan was left out at Monday's meeting with governors.



Baker to the rescue

By Gerald M. Boyd
New York Times News Service

WASHINGTON — President Reagan moved yesterday to revive his troubled presidency by replacing Donald Regan with former Sen. Howard Baker as the White House chief of staff.

Reagan made the announcement of the major staff change a day after a special presidential review commission harshly criticized his detached style of management and blamed Regan for "chaos" in the White House after disclosures of the secret Iran policy.

Reagan included a pointed statement in the announcement in which he vowed to reorganize the White House staff so it could move aggressively during the remainder of his presidency.

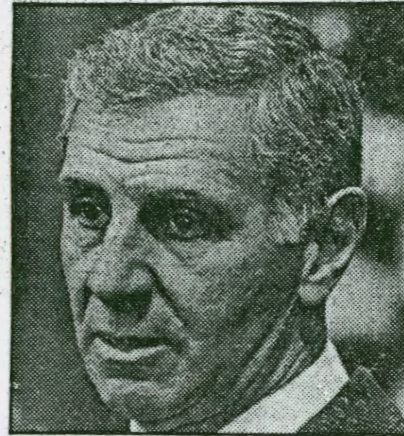
The appointment of Baker, a former Senate majority leader, drew a quick and favorable bi-

IRANSCAM UPDATE

Tower panel dismayed by what Reagan *didn't* know

By Steven V. Roberts
New York Times News Service

WASHINGTON — Members of the Tower Commission said yesterday they were surprised and dismayed by President Reagan's lack of knowledge about the Iran-contra affair during their two lengthy discussions last month.



Gov. George Deukmejian
Sued by environmentalists

Governor under fire for Prop. 65 carcinogens list

Second L.A. cop charged in string of yacht thefts

By Jeff Gottlieb
and Nancy Hill-Holtzman
Herald staff writers

A second Los Angeles police officer was charged yesterday with being part of a ring that stole more than a million dollars' worth of yachts.

Besides yesterday's arrest of Ralph M. Gerard, 40, the investigation also has yielded a variety of charges against four other people.

March 18, 1987

Dear Ms. Granowitz:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Ms. Marian S. Granowitz
Vice Chairman
New York Republican State Committee
Woodland Drive
Port Chester, New York 10573

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HHB-2



New York
Republican
State Committee

~~GEORGE L. CLARK JR. Chairman~~

Marian S. Granowitz
Vice Chairman

March 3, 1987

Honorable Howard Baker
The White House
Pennsylvania Avenue
Washington, D. C.

Dear Mr. Baker:

I was delighted to learn that you were chosen by the President to be his Chief of Staff. Your appointment to this high and important office is what the President and the country needed.

With your great Capitol Hill experience, knowledge of the issues and ability of effective leadership there is no doubt that both the President and you will again gain the confidence of the people of the country and free world.

May God's blessings be with you and your family.

Sincerely,

Marian S. Granowitz
Marian S. Granowitz
Vice Chairman

HB

Woodland Drive
XXXXXXXXXX
315 STATE STREET

Port Chester 10573
ALBANY, NEW YORK 12210
XXXXXXXXXX

(518) 462-2601
XXXXXXXXXX

March 18, 1987

Dear Irwin:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mr. Irwin Gutttag
20 Broad Street
New York, New York 10005

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Irwin Gutttag
20 Broad Street
New York 10005

March 2, 1987

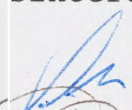
Honorable Howard Baker
The White House
Washington, D.C.

Dear Howard:

As a concerned American (and Republican), I am
very pleased that you accepted this onerous task and
I wish you all the success.

Kindest regards,

Sincerely,


Irwin Gutttag

IG:na

H

March 18, 1987

Dear Betty and Don:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mr. and Mrs. Donald O. Mirts
Dealers Warehouse Corporation
1530 Sixth Avenue, N.E.
Knoxville, Tennessee 37917

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HMB-2

Dealers Warehouse Corporation - Reserve Warehouse Corporation

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President

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March 2, 1987

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Sidings
Stains
Stair Parts
Staples
Steel Lintels
Storm Doors
Storm Windows
Weatherstripping
West Coast Lumber
Windows

Howard Baker
Chief of Staff
The White House
1600 Pennsylvania Ave.
Washington, D.C. 20006

Dear Howard:

Congratulations to us, condolences to you for taking the chief of staff position. We are all excited that you did.

Driving home Friday night listening to the 6:30 news, I was convinced from all the adulations that you were lying in state at Manns. Even Sam Donaldson was (almost?) positive.

Blessings on you, Joy,
and your efforts on all
our behalf,

Betty & Don
Betty and Don Mirts

DM/lc

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Greensboro, North Carolina

ARROW LUMBER CORP.
Bristol, Virginia

March 18, 1987

Dear Lewis:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

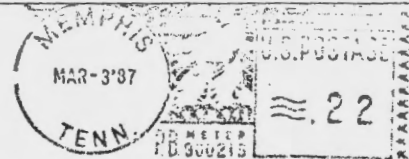
Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mr. Lewis R. Donelson
2000 First Tennessee Bank Building
Memphis, Tennessee 38103

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PERSONAL

The Honorable Howard Baker
Chief of Staff
The White House
Washington, D.C. 20500

PERSONAL



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HHB-2
Lewis R. Donelson

2000 FIRST TENNESSEE BANK BUILDING • MEMPHIS, TENNESSEE 38103

March 3, 1987

The Honorable Howard Baker
Chief of Staff
The White House
Washington, D.C. 20500

Dear Howard:

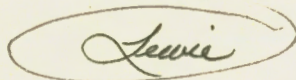
Congratulations on your new appointment. I'm not sure whether congratulations to you are really appropriate. They certainly are to President Reagan. Your appointment was a master stroke for him. I'm sure that you will be able to restore credibility to the White House, on Capitol Hill, through the country and maybe even with the President.

It is so typical of your character to sacrifice your personal interests when someone calls on you to do a job.

If there is any way I can be of assistance to you, I would be delighted to do so.

I hope to see you soon.

Yours very truly,



Lewis R. Donelson

/jb

ff

March 18, 1987

Dear Craig:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mr. Craig A. Downing

Bretton Woods, New Hampshire 03575

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HHB-2

65
HHB-2

Craig A. Downing

BRETTON WOODS, N.H. 03575

February 28, 1987

Hon. Howard H. Baker, Jr.
Chief of Staff
White House
Washington, D.C.

Dear Howard,

Having planned to see you this week in New Hampshire to discuss with you the 1988 presidential campaign, the announcement that you are now the White House Chief of Staff has left me slightly stunned.

I had been standing by ready to assist you in your presidential run, now with your new challenge, I again offer my help in whatever way you need it.

Good Luck.... I'm sure you will show the country what they will be missing in 1988.

Sincerely,

Craig
Craig A. Downing

CD/s

HB

March 18, 1987

Dear Jack:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

The Honorable John Gavin
515 South Flower Street
Los Angeles, California 90071

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HMB-2
JOHN GAVIN

Dear Senator

Connie and I are delighted that you've taken on this new challenge. Your presence in the White House will be a great benefit to the President and to the nation.

We send affectionate regards to Miss Joy and every good wish for continued success to you.

Sincerely,

Jack

JG/mc

Los Angeles
March 3, 1987

H
Honorable Howard H. Baker, Jr.
Chief of Staff to the President
The White House
Washington, D.C. 20500

Frank Carlucci has asked me to drop in on him. If there is anything I can do for you please let me know.

March 18, 1987

Dear Bob:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

The Honorable Robert G. Neumann
Center for Strategic &
International Studies/
Georgetown University
Suite 400
1800 K Street
Washington, D.C. 20006

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Center for Strategic & International Studies
Georgetown University • Washington DC

March 3, 1987

HHB-2

Senator Howard Baker
Chief of Staff to the President
The White House
Washington, D.C. 20500

Dear Senator Baker:

Although I am not certain whether congratulations or condolences are in order, I did not want to delay in sending you my enthusiastic expressions of very best wishes. You are serving our country in a most distinguished fashion by accepting this difficult assignment.

When I last saw you, that is, when we were sitting next to each other on a Concorde flight between London and Washington, I mentioned briefly the conversations that Former Assistant Secretary Harold Saunders and I have had with high-level Russians regarding Afghanistan and the Middle East. In both areas there are now interesting developments in which some limited forward movement is becoming possible. If so, it might reflect well on this traumatized administration.

I intend to take this up shortly with Deputy Secretary of State Whitehead and Ambassador Robert Oakley of the NSC staff, and possibly also Frank Carlucci. Hence, I will not need to bother you, but I wanted to signal to you these possible developments.

If I can be of any service to you, please do not hesitate to call. I am anxious to add that I am not, repeat not, looking for a job.

With warm and respectful regards,

Sincerely,

Robert G. Neumann
Senior Adviser
Director, Middle East Programs
Former Ambassador

1/B

March 18, 1987

Dear Tim:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mr. R. T. McNamar
6410 Wishbone Terrace
Cabin John, Maryland 20818

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R. T. McNAMAR

HHB-2
February 27, 1987

Dear Senator Baker,

Congratulations on accepting one of the greatest challenges of our time. Your appointment is an excellent one for the President, the Party, and most importantly the Country. You have our appreciation, thanks, and prayers.

If I may be of any assistance during the transition or on a temporary basis for a few weeks, I would be delighted to help out in any way possible. I've sold my company, started a new one, and will not be moving back to L.A. until May.

Best personal regards

Tim

HB

March 18, 1987

Dear Edward:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mr. Edward N. Ney
Vice Chairman
PaineWebber Incorporated
1285 Avenue of the Americas
New York, New York 10019

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PaineWebber Incorporated
1285 Avenue of the Americas
New York, NY 10019
212 713-2870

Edward N. Ney
Vice Chairman

March 2, 1987

PaineWebber

HHB-2

The Honorable Howard H. Baker, Jr.
Chief of Staff
The White House
Washington, D. C. 20500

Dear Howard:

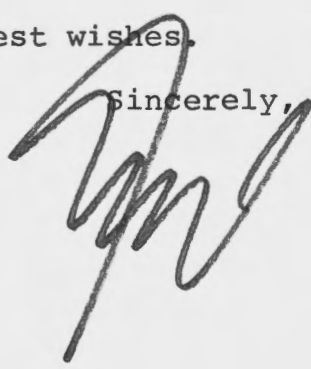
Just a few weeks ago you were kind enough to write me a note about my becoming a member of The Alfalfa Club.

And now I can turn around and congratulate you on something that is so important for the country and for the Reagan administration. There is no question that you are the best person in the United States to do this job.

If I can ever help in any way, please call.

Good luck, and best wishes.

Sincerely,



ENN/vw

H

March 18, 1987

Dear Bud:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mr. Ellis E. Meredith
President
National Center for Missing
and Exploited Children
Suite 700
1835 K Street, N.W.
Washington, D.C. 20006

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HHB-2

1835 K Street, N.W. • Suite 700 • Washington, D.C. 20006
202 / 634-9821



February 27, 1987

HHB-2

The Honorable Howard Baker
Vinson and Elkins
Attorneys At Law
1455 Pennsylvania Avenue, N.W., Suite 800
Washington, D.C. 20004

Dear Howard:

First, my condolences.

Second, my congratulations.

Third, and you have probably heard this a lot, it's too bad you weren't there two years ago.

Good luck and best regards,

Ellis E. Meredith
President

EEM:jcc

H

March 18, 1987

Dear Bill:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mr. Bill N. Lacy
President
Cooper Union
7 East Seventh Street
New York, New York 10003

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HOWARD, VERY NICE TO HAVE YOU AT, OR NEAR, THE HELM AGAIN. BEST
WISHES FOR ANOTHER SUCCESSFUL CHAPTER.

BILL N LACY, PRESIDENT, COOPER UNION

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